**Enclosure No.3** 

### Profiles of the nominated persons to be elected as Directors and the Company's definition on Independent Director

# 1. Curricula Vitae of the nominated persons

		rnthap elected as	Director Representative of Major Shareholder, The Electricity Generating Authority of Thailand
Age	58	years	
Education/	-	Ph.D. in Petr	oleum Engineering, University of Oklahoma, U.S.A.
Training	-	Master of Science in Petroleum Engineering, University of Oklahoma, U.S.A. Bachelor of Science (with Special Distinction) in Petroleum Engineering University of Oklahoma, U.S.A. Certificate, Senior Executive Development Program (Visionary Leadersh Class 46, Office of the Civil Service Commission Senior Executive Program (SEP 60), London Business School, U.K. Diploma, The National Defence Course (Class 51), National Defence College (2008 – 2009) Certificate, Top Executive Program in Commerce and Trade Program (Class 3) Certificate, Senior Executive Program on Administrative Justice, (Class 2) Institute of Administrative Justice Development (2011) Certificate, Capital Market Academy Executive Program (CMA), (Class 1) Capital Market Academy (2011) Certificate, Executive Program on Energy Literacy for a Sustainable Futu (TEA), (Class 1), Thailand Energy Academy (2012)	
in an ing i ok	-	of Directors	Director Accreditation Program (DAP 64/2007), Thai Institut Association Audit Committee Program (ACP 32/2010), Thai Institute of
	-		Role of Compensation Committee (RCC 12/2011), Thai Directors Association
Working exp Current	- Derie - - -	Institute of E	Directors Association Board of Directors Member The Electricity Generating Authority of Thailand Deputy Permanent Secretary, Ministry of Energy
		Institute of E nces Since 2011 Since 2010	Directors Association Board of Directors Member The Electricity Generating Authority of Thailand
Current		Institute of E nces Since 2011 Since 2010 Since 2007	Directors Association Board of Directors Member The Electricity Generating Authority of Thailand Deputy Permanent Secretary, Ministry of Energy Board of Directors Member, Esso (Thailand) Public Company Limi

 Never distributes by committee an orience against property
 Never entered into any transaction which may cause conflict of interest against the Ratchaburi Electricity Generating Holding Public Co., Ltd. during the previous year

# Attendance at the Board of Directors' Meeting in the previous year

1. Attended the Board of Directors' Meeting : 12 meetings from total 12 meetings

# Position in the Ratchaburi Electricity Generating Holding Public Co., Ltd.

- 1. Elected as the Company's Director since 19<sup>th</sup> December 2011.
- 2. At this Meeting, he is proposed to be re-elected and this term will be his second term.

### 1.2 Mr. Sutat Patmasiriwat

Nominated to be elected as Director Representative of Major Shareholder, The Electricity Generating Authority of Thailand



Age	60 years
Education/ Training	- Bachelor of Engineering (Mechanical Engineering), Chulalongkorn University Cortificato, Advanced Management Program, Harvard Business Schor

- Certificate, Advanced Management Program, Harvard Business School, U.S.A.
- Certificate, Senior Executive Development Program-2, Foundation for International Human Resource Development
- Certificate, Creating Value Through Product Management and Customer Profitability, SASIN Graduate Institute of Business Administration, Chulalongkorn University
- Certificate, ASEAN Executive Development Program, Thammasat Business School, Thammasat University

# Training related to Director's Roles

- Certificate, Director Certification Program, Thai Institute of Directors Association

### Working experiences

Current	- Since 2011	Board of Directors Chairman EGAT International Co., Ltd.
	- Since 2010	Board of Directors Chairman Ratchaburi Electricity Generating Company Limited
	- Since 2010	Board of Directors Chairman Ratchaburi Power Company Limited
	- Since 2010	Board of Directors Member The Electricity Generating Authority of Thailand (EGAT)
	- Since 2009	Governor
		The Electricity Generating Authority of Thailand (EGAT)
Previous	- 2010-2011	Board of Directors Chairman EGAT Diamond Service Company Limited
	- 2009-2010	Board of Directors Member EGAT International Company Limited
	- 2008-2009	Deputy Governor-Generation The Electricity Generating Authority of Thailand (EGAT)
	- 2007-2008	Assistant Governor-Generation Administration
	- 2006-2007	The Electricity Generating Authority of Thailand (EGAT) Assistant Governor-Operationand Maintenance Business The Electricity Generating Authority of Thailand (EGAT)

### Forbidden qualifications

- 1. Never dishonestly committed an offence against property
- 2. Never entered into any transaction which may cause conflict of interest against the Ratchaburi Electricity Generating Holding Public Co., Ltd. during the previous year

### Attendance at the Board of Directors' Meeting in the previous year

1. Attended the Board of Directors' Meeting : 10 meetings from total 12 meetings

### Position in the Ratchaburi Electricity Generating Holding Public Co., Ltd.

- 1. Elected as the Company's Director since 30<sup>th</sup> March 2010.
- 2. At this Meeting, he is proposed to be re-elected and this term will be his second term.

# 1.3 Mr Thana Putarungsi

Age	58 years	

Nominated to be elected as

# Education/

Training - Master of Engineering (Electrical Engineering), Kasetsart University

Director

- Bachelor of Engineering (Electrical Engineering), Kasetsart University

Representative of Major Shareholder.

The Electricity Generating Authority of Thailand

- Certificate, Political Government in Democracy Regime Program for Senior Executive, King Prajadhipok's Institution
- Certificate, Senior Executive Development Program-2, Foundation for International Human Resource Development
- Certificate, Senior Executive Development Program-2, Australia
- Certificate, Masterful Coaching Workshop, Hay Group
- Certificate, Finance for Executive Decision Program, Continuing Education Center, Chulalongkorn University
- Certificate, Public Sector Executive Development Program, Office of the Public Sector Development Commission, Thailand

### **Training related to Director's Roles**

- Certificate, Director Certification Program, Thai Institute of Directors Association
- Certificate, Financial Statements for Directors, Thai Institute of Directors Association

# Working experiences

Current	1 5	rnor-Transmission System Operation ( Generation Authority of Thailand (EGAT)
Previous		rectors Member lectricity Generating Company Limited
	- 2008 - 2010 Assistant Go	overnor- Transmission System Operation y Generation Authority of Thailand (EGAT)
	- 2003 - 2008 Director, Dem	and Side Management Implementation Division y Generation Authority of Thailand (EGAT)

### Forbidden qualifications

- 1. Never dishonestly committed an offence against property
- 2. Never entered into any transaction which may cause conflict of interest against the Ratchaburi Electricity Generating Holding Public Co., Ltd. during the previous year

### Attendance at the Board of Directors' Meeting in the previous year

1. Attended the Board of Directors' Meeting : 12 meetings from total 12 meetings

# Position in the Ratchaburi Electricity Generating Holding Public Co., Ltd.

- 1. Elected as the Company's Director since 16<sup>th</sup> January 2012.
- 2. At this Meeting, he is proposed to be re-elected and this term will be his second term.

#### 1.4 Mr. Satit Rungkasiri Nominated to be elected as Independent Director



Age	54	years		
Education/ Training		Doctor of Arts in Financial and Banking, Honoris Causa, Siam University Ph.D. (Honorary Degree) in Economics, Maejo University Master of Economics, Atlanta University, U.S.A. (Scholarship & Outstanding Student Award from the National Deans' Lists of America) Bachelor of Science (Economics), Kasetsart University Certificate, Advanced Management Program, Harvard Business School, U.S.A. Certificate, Executive Program, Class 2, Capital Market Academy Diploma, The National Defence Course, National Defence College (2007) Certificate the Civil Service Executive Program for Senior Civil Servants, Office of the Civil Service Commission Diploma on Taxation, France, by ACTIM scholarship Certificate, EDI Taxation Technology, University of Canberra, Australia Certificate, Tax Authorities' Use of the Internet, University of New South Wales, Australia		
Training rela	ted to	Director's Ro		
	-	Association	ector Certification Program, Thai Institute of Directors	
Working exp	erien			
Current	-	Since 2012	Board of Directors Member	
		Cinco 2011	National Credit Bureau Company Limited	
	-	Since 2011	Board of Directors Member TOT Public Company Limited	
	-	Since 2010	Director-General	
			Revenue Department, Ministry of Finance	
Previous	-	2009 - 2011	Board of Directors Member	
		0000 0010	Securities and Exchange Commission	
	-	2009 - 2010	Board of Directors Member Bank of Thailand	
	-	2009 -2010	Vice Chairman	
			Financial Institution Development Fund	
	-	2009 -2010	Board of Directors Member	
		0000 0010	Government Pension Fund	
	-	2009 -2010	Board of Directors Member	
	-	2009 -2010	Credit Information Protection Commission Capital Market Supervisory Board,	
		2007 2010	Securities and Exchange Commission	
	-	2009 -2010	Director-General, Fiscal Policy Office,	
			Ministry of Finance	
	-	2009	Deputy Permanent - Secretary	
			Ministry of Finance	

# Forbidden qualifications

- 1. Never dishonestly committed an offence against property
- 2. Never entered into any transaction which may cause conflict of interest against the Ratchaburi Electricity Generating Holding Public Co., Ltd. during the previous year

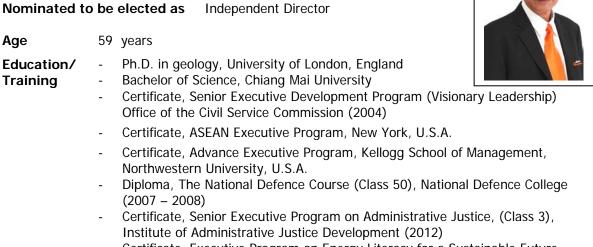
Attendance at the Board of Directors' Meeting in the previous year

- 1. Attended the Board of Directors' Meeting : 7 meetings from total 12 meetings
- Position in the Ratchaburi Electricity Generating Holding Public Co., Ltd.
  - 1. Elected as the Company's Director since 30<sup>th</sup> March 2010.
    - 2. At this Meeting, he is proposed to be re-elected and this term will be his second term.

# 1.5 Mr. Songpope Polachan

Age

Nominated to be elected as Independent Director



Certificate, Executive Program on Energy Literacy for a Sustainable Future (TEA), (Class 2), Thailand Energy Academy (2013)

# **Training related to Director's Roles**

- Certificate, Director Accreditation Program (DAP 23/2004), Thai Institute of **Directors Association**
- Certificate, Financial for Non-Finance Directors Program (Class 9), Thai Institute of Directors Association

### Working experiences

Current	-	Since 2010	Director-General of the Department of Mineral Fuels Ministry of Energy
Previous	-	2005-2013 2006-2010 2002-2006 2004-2005 2000-2002	Board of Directors Member Ratchaburi Electricity Generating Company Limited Deputy Director-General of the Department of Mineral Fuels Ministry of Energy Director, Coordination Office Policy and Strategy, Office of the Permanent Secretary, Ministry of Energy Board of Directors Member Bangchak Petroleum Public Company Limited Chief, Office of Policy and Planning, Mineral Fuel Division, Department of Mineral Resources, Ministry of
	-	1996-2000	Industry Deputy Chief Executive Officer, Malaysia-Thailand Joint Authority (MTJA)

### Forbidden qualifications

- 1. Never dishonestly committed an offence against property
- 2. Never entered into any transaction which may cause conflict of interest against
- the Ratchaburi Electricity Generating Holding Public Co., Ltd. during the previous year

# Attendance at the Board of Directors' Meeting in the previous year

None, since he is nominated for the first term office.

# 1.6 Mr. Suwit Kongsaengbhak Nominated to be elected as Independent Director

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Age	53 years	
Education/ Training	- Master of Law, Ramkhamhaeng University	
	- Bachelor of Law, Ramkhamhaeng University	
	- Barrister at laws, The Thai Bar Association Under the Royal	Patronage

# **Training related to Director's Roles**

### Working experiences

Current	-	Since 1983	Lawyer
	-	Since 1994 Since 2010 Since 2010	Head of Siam Legal Consultants Law office Managing Director, SLC Law Co., LTD. Board of Directors Member, Pornpiyacharn Transport Co., LTD.

### Forbidden qualifications

- 1. Never dishonestly committed an offence against property
- 2. Never entered into any transaction which may cause conflict of interest against the Ratchaburi Electricity Generating Holding Public Co., Ltd. during the previous year

# Attendance at the Board of Directors' Meeting in the previous year

None, since he is nominated for the first term office.



### 1.7 Miss Rattana Tripipatkul Nominated to be elected as

Independent Director

Age 63 years

Education/ Training

- Bachelor of Economics, Ramkhamhaeng University --Certificate, National Security Management for Senior Executives Course (Class 4), National Defence College
- Certificate, Political Government in Democracy Regime Program for Senior -Executive, (Class 15) King Prajadhipok's Institution

# Training related to Director's Roles

Certificate, Director Accreditation Program (Class 58), -Thai Institute of Directors Association

# Working experiences

Current	-	Since 2006	Board of Directors Member, P. Overseas Steel Public Company Limited
	-	Since 2006	Board of Directors Member, P. Overseas International Company Limited
	-	Since 2006	Board of Directors Member, P.O.C. Concrete Company
	-	Since 2006	Board of Directors Member, P Blue Lagoon Gems Company Limited
	-	Since 2007	Managing Director, P Blue Lagoon Gems Company Limited
	-	Since 2005	Executive Director - Customer Services, P. Overseas Steel Public Company Limited, P. Overseas International Company Limited, P.O.C. Concrete Company Limited
Previous	-	1980 - 2006	Managing Director, Sanguan Charoen Metal Company Limited

# Forbidden qualifications

- 1. Never dishonestly committed an offence against property
- 2. Never entered into any transaction which may cause conflict of interest against the Ratchaburi Electricity Generating Holding Public Co., Ltd. during the previous year

# Attendance at the Board of Directors' Meeting in the previous year

None, since he is nominated for the first term office.

Nominated person	Number of share	% of issued shares
1. Mr. Kurujit Nakornthap	None	-
2. Mr. Sutat Patmasiriwat	None	-
3. Mr. Thana Putarungsi	None	-
4. Mr. Satit Rungkasiri	None	-
5. Mr. Songpope Polachan	None	-
6. Mr. Suwit Kongsaengbhak	None	-
7. Miss Rattana Tripipatkul	None	-

# 2. RATCH shareholding of the nominated persons

### 3. Holding at Present a directorship in other rival incorporations or has any related business with RATCH

	Listed company		Other	Other rival
Nominated person	Number	Type of director	incorporation (none-listed company)	incorporation / any related business with RATCH
1. Mr. Kurujit Nakornthap	None	-	None	2 companies $\frac{1}{2}$
2. Mr. Sutat Patmasiriwat	None	-	None	4 companies <sup>/2</sup>
3. Mr. Thana Putarungsi	None	-	None	1 company <sup>/3</sup>
4. Mr. Satit Rungkasiri	None	-	1 company <sup>/4</sup>	None
5. Mr. Songpope Polachan	None	-	-	None
6. Mr. Suwit Kongsaengbhak	None	-	3 companies <sup>/5</sup>	None
7. Miss Rattana Tripipatkul	None	-	4 companies <sup>/6</sup>	None

<sup>/1</sup> Mr. Kurujit Nakornthap is currently holding directorship in related organization/company as follows.

- (1) Board of Directors Member and Governor, the Electricity Generating Authority of Thailand (major shareholder)
- (2) Esso (Thailand) Public Company Limited (energy business)
- <sup>/2</sup> Mr. Sutat Patmasiriwat is currently holding directorship in related organization/company as follows.
  - (1) Governor, the Electricity Generating Authority of Thailand (major shareholder)
  - Board of Directors Chairman, EGAT International Company Limited (subsidiary of major shareholder and energy business)
    Board of Directors Chairman, Ratchaburi Electricity Generating Company Limited and Ratchaburi Power Company Limited (subsidiary and joint venture of the Company and energy business)
- <sup>13</sup> Mr. Thana Putarungsi is currently holding directorship in related organization/company as follows.
- (1) Deputy Governor-Transmission Line System Operation, the Electricity Generating Authority of Thailand (major shareholder)
  - Mr. Satit Rungkasiri is currently holding directorship in other incorporation (non-listed company) as follows.
  - (1) Board of Directors Member, TOT Public Company Limited (telecommunication business)
  - Mr. Suwit Kongsaengbhak is currently holding directorship in other incorporation (non-listed company) as follows.
  - (1) Head of Siam Legal Consultants Law office (law firm)
    - (2) Managing Director, SLC Law Co., LTD. (law firm)

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- (3) Board of Directors Member, Pornpiyacharn Transport Co., LTD. (transportation business)
- Miss Rattana Tripipatkul is currently holding directorship in other incorporation (non-listed company) as follows.
  - (1) Board of Directors Member and Executive Director Customer Services, P. Overseas Steel Public Company Limited (trading company)
  - (2) Board of Directors Member and Executive Director Customer Services, P. Overseas International Company Limited (trading company)
  - (3) Board of Directors Member and Executive Director Customer Services, P.O.C. Concrete Company Limited (production and distribution of concrete)
  - (4) Board of Directors Member and Managing Director, P Blue Lagoon Gems Company Limited (jewelry)

### 4. Relationship characteristics of nominated persons qualified as an independent director

Relationship	Name of nominated person as an independent director		
Characteristics	Pol. Lt. Gen. Thavorn Chanyim	Miss Piyathida Praditbatuga	
Holding of RATCH's ordinary share			
- Amount	None	None	
- The ratio of voting rights	None	None	
Close relatives to management or major			
shareholders of company and its subsidiaries	None	None	
Having relationship in any of these characteristics to company, subsidiary company, affiliated company or any juristic entity which may cause conflict of interest to the Company during the past 2 years			
- Being a director and participate in day-to-day business, or being an officer, employee or consultant	None	Nore	
who receives regular salary - Being a professional service provider (such as Auditor	None	None	
or Legal Consultant)	None	None	
- Having business relationship (such as buy/sell goods, raw materials, or giving financial support such as			
borrowing or lending, etc.)	None	None	

# 5. RATCH Independent Director Definition

"Independent Director" of the Company means the Director who possesses the following qualifications:

- (1) holding shares *not* exceeding 0.5 per cent <sup>/1</sup> of the total number of voting rights of the Company, its subsidiary, affiliate or juristic person which may have conflicts of interest, including the shares held by related persons of the Independent Director;
- (2) neither being nor having been an Executive Director, employee, staff or advisor who receives salary, or a controlling person of the Company, its subsidiary, affiliate, same-level subsidiary or juristic person who may have conflicts of interest unless the foregoing status has ended not less than two years prior to the date of appointment as the Independent Director;
- (3) *not* being a person related by blood or registration under laws, such as father, mother, spouse, sibling, and child, including spouse of the children, executives, major shareholders, controlling persons, or persons to be nominated as executive or controlling persons of the Company or its subsidiary;
- (4) not having a business relationship with the Company, its subsidiary, affiliate or juristic person who may have conflicts of interest, in the manner which may interfere with his independent judgement, and neither being nor having a major shareholder, Non-Independent Director or executive of any person having business relationship with the Company, its subsidiary, affiliate or juristic person who may have conflicts of interest unless the foregoing status has ended not less than two years prior to the date of appointment as the Independent Director;

The term "business relationship" aforementioned under paragraph one includes any normal business transaction, rental or lease of immovable property, transaction relating to assets or services or grant or receipt of financial assistance through receiving or extending loans, guarantee, providing assets as collateral, including any other similar actions, which result in the applicant or his counterparty being subject to indebtedness payable to the other party in the amount of there per cent or more of the net tangible assets or the applicant or twenty million Baht or more, whichever is lower. The amount of such indebtedness shall be calculated according to the calculation method for value of connected transactions under the Notification of the Board of Governors of the Stock Exchange of Thailand Re: Disclosure of Information and Act of Listed Companies Concerning the Connected Transactions *mutatis mutandis*. The combination of such indebtedness shall include indebtedness taking place during the course of one year prior to the date on which the business relationship with the person commences;

- (5) neither being nor having been an auditor of the Company, its subsidiary, affiliate or juristic person who may have conflicts of interest, and not being a major shareholder, Non-Independent Director, executive or partner of an audit firm which employs auditors of the Company, its subsidiary, affiliate of juristic person who may have conflicts of interest unless the foregoing relationship has ended not less than two years prior to the date of appointment as the Independent Director;
- (6) neither being nor having been any professional advisor including legal advisor or financial advisor who receives an annual service fee exceeding two million Baht from the Company, its subsidiary, affiliate or juristic person who may have conflict of interest, and neither being nor having been a major shareholder, Non-Independent Director, executive or partner of the professional advisor unless the foregoing relationship has ended not less than two years prior to the date of appointment as the Independent Director;
- (7) *not* being a Director who has been appointed as a representative of the Company's Director, major shareholder or shareholders who are related to the Company's major shareholder;
- (8) *not* having any characteristics which make him/her incapable of expressing independent opinions with regard to the Company's business affairs.

After having been appointed as Independent Director with qualifications complying with the criteria under (1) to (8) mentioned above, the Independent Director may be assigned by the Board of Directors to take part in the business decision of the Company, its subsidiary, affiliate, same-level subsidiary or juristic person who may have conflicts of interest on the condition that such decision must be a collective one.

<sup>1</sup> The criteria about the shares held by the Company's Independent Director (which is not exceeding 0.5 per cent) is <u>more</u> <u>strict</u> than the criteria enforced by the Capital Market Supervisory Board (which is not exceeding 1 per cent).